Frequently Occurring Concepts in EXAM

- **Organizational Process Assets:**

  Organizational Process Assets include plans, processes, policies, procedures and knowledge bases specific to and used by the performing organization. Following are some examples of Organizational Process Assets:

  - Effort estimation procedures
  - Project Plan Templates
  - Lessons Learned documentations of previous projects
  - Project Resource assignment policy
  - Knowledge Base of the company where best practices, common problems & solutions, technical documentation etc. are stored

- **Enterprise Environmental Factors:**

  Enterprise Environmental Factors are conditions, not under control of the project team, that influence, constrain or direct the project. Following are examples of Enterprise Environmental Factors:

  - Company culture, structure and governance (e.g. organizational structure of the company whether it is functional, projectized or matrix)
  - Government or Industry Standards (e.g. ISO9000 Standard, 6 Sigma requirements etc.)
  - Political Climate (e.g. if there is a harsh competition with you and another company)
  - Marketplace condition (e.g. if there is a price war between companies in same market)
- **Project Management Plans:**

  There are management plans for each knowledge area and these management plans constitute the Project Management Plan with other Management Plans.

  **Management Plans for Knowledge Areas**

  - Scope Management Plan
  - Time Management Plan
  - Cost Management Plan
  - Risk Management Plan
  - ...
• Baselines:

Performance measurement baseline of a project includes three baselines: Scope Baseline, Schedule Baseline and Cost Baseline. And Schedule Baseline includes Work Breakdown Structure (WBS), WBS dictionary and Project Scope Statement

- Scope Baseline = WBS + WBS Dictionary + Project Scope Statement
- Schedule Baseline = Project Schedule (what will be delivered when is included in schedule)
- Cost Baseline = Budgets (how much will be paid for what is included in budgets)

- Project Scope Statement is created during Define Scope Process.

• Outputs of Processes

Following are generally outputs of all processes:

- Project Management Plan Updates
- Project Document Updates