

# Frequently Occurring Concepts in EXAM

- **Organizational Process Assets:**

Organizational Process Assets include plans, processes, policies, procedures and knowledge bases specific to and used by the performing organization. Following are some examples of Organizational Process Assets:

- Effort estimation procedures
- Project Plan Templates
- Lessons Learned documentations of previous projects
- Project Resource assignment policy
- Knowledge Base of the company where best practices, common problems & solutions, technical documentation etc. are stored

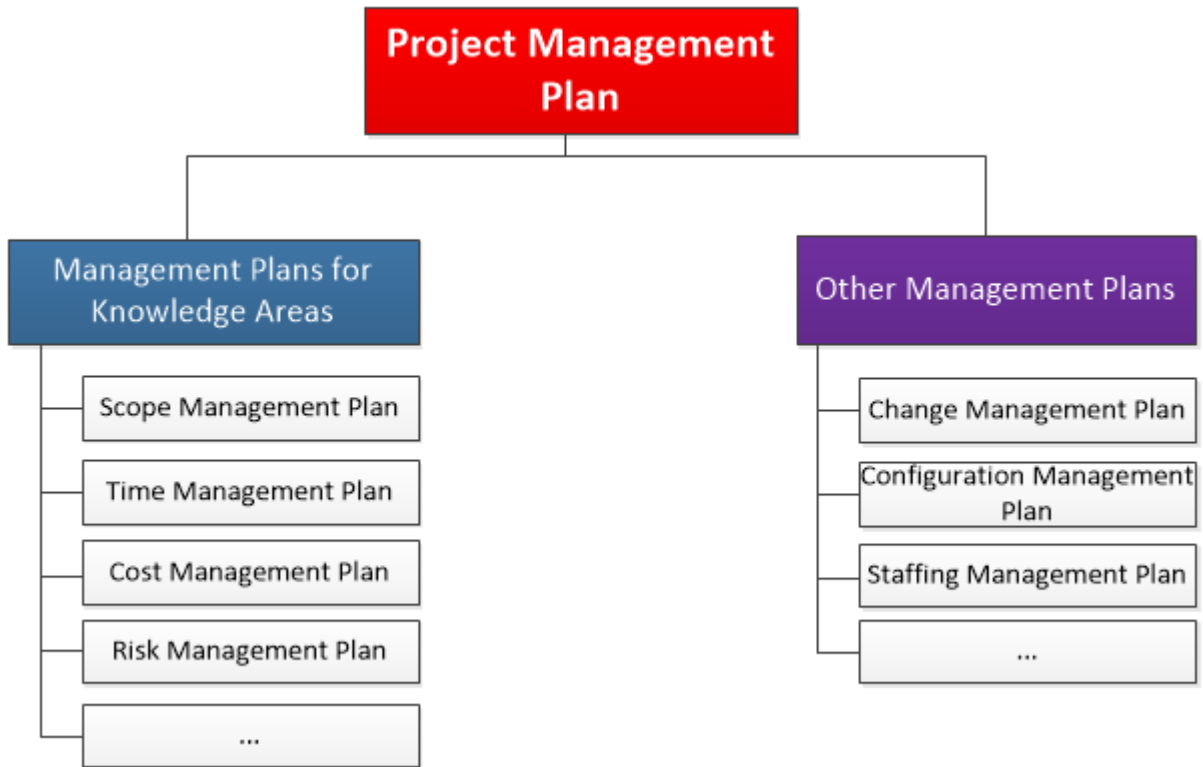
- **Enterprise Environmental Factors:**

Enterprise Environmental Factors are conditions, not under control of the project team, that influence, constrain or direct the project. Following are examples of Enterprise Environmental Factors:

- Company culture, structure and governance (e.g. organizational structure of the company whether it is functional, projectized or matrix)
- Government or Industry Standards (e.g. ISO9000 Standard, 6 Sigma requirements etc.)
- Political Climate (e.g. if there is a harsh competition with you and another company)
- Marketplace condition (e.g. if there is a price war between companies in same market)

- **Project Management Plans:**

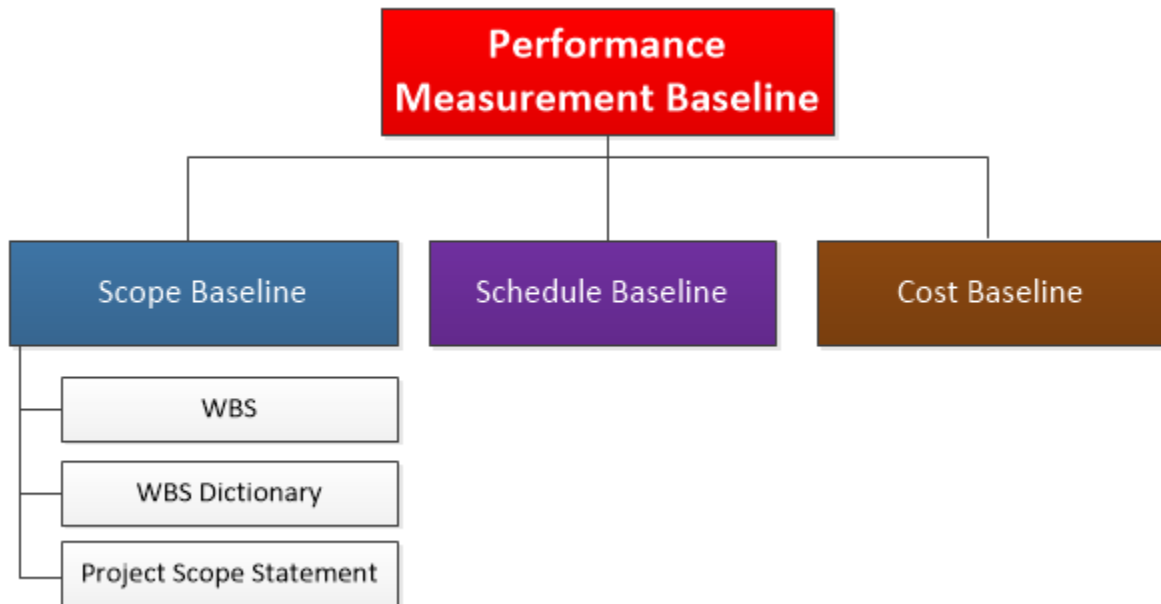
There are management plans for each knowledge area and these management plans constitute the Project Management Plan with other Management Plans



- **Baselines:**

Performance measurement baseline of a project includes three baselines: Scope Baseline, Schedule Baseline and Cost Baseline. And Schedule Baseline includes Work Breakdown Structure (WBS), WBS dictionary and Project Scope Statement

- Scope Baseline = WBS + WBS Dictionary + Project Scope Statement
- Schedule Baseline = Project Schedule (what will be delivered when is included in schedule)
- Cost Baseline = Budgets (how much will be paid for what is included in budgets)



- Project Scope Statement is created during Define Scope Process.

- **Outputs of Processes**

Following are generally outputs of all processes:

- Project Management Plan Updates
- Project Document Updates